

LafargeHolcim

terre des hommes schweiz
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Holderbank, July 19, 2018

Enquiry on Operations in Laayoune

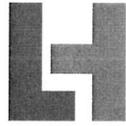
Dear Ms Valentin,

Many thanks for your letter enquiring on the operations of LafargeHolcim in Laayoune. LafargeHolcim Maroc (50% owned by SNI a Holding Company of the Moroccan King and 50% by LafargeHolcim Group) indeed operates a cement grinding station located in Laayoune, to support infrastructure and construction in the city and its surrounds. The city is the largest in the region, having a population over 200,000, with many schools, businesses, hospitals, roads and essential services. The supply of cement is a vital ingredient for the health and well-being of the people of the region. Additionally, the cement plant is a source of local employment.

LafargeHolcim Maroc upholds the rule of law and works within the bounds of the local administration, which is supervised by the UN peacekeeping mission to the Western Sahara. LafargeHolcim supports a peaceful resolution of the current dispute between the various parties.

Please find below the answers to the questions posed in your letter:

- 1) LafargeHolcim Maroc is aware of the situation but holds a different opinion - local construction and development clearly brings many benefits to the local population.
- 2) LafargeHolcim Maroc has acquired all permits needed for the construction of the cement plant according to local applicable law.
- 3) The cement reaches the end customers through different channels making it impossible to state the exact end use of the product in every case. The best assumption would be that it is used proportionally to local construction activity.
- 4) The activities of LafargeHolcim Maroc are economic and not political. Their employees are focused on providing customers with high quality building materials under a clear commitment to social and environmental sustainability.



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Please do not hesitate to contact me for further clarification if needed. Should your organization have people on the ground in Morocco, I would be happy to facilitate a contact to LafargeHolcim Maroc to enable you to get a personal first hand impression of our operations on site.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'J Diebold', written in a cursive style.

Jens Diebold

Group Head Sustainable Development
LafargeHolcim